2021 ANNUAL REPORT

Building a prosperous, innovative and inclusive future for Indiana.



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A MESSAGE FROM Secretary of Commerce Brad Chambers CEO, Indiana Economic Development Corporation

Dear friends, partners and stakeholders,

I hope you are healthy and optimistic as we head into the new year. Despite life's uncertainty, I write to update you on matters of stability, predictability and confidence stemming from steady leadership and ambitious decision-making.

I joined Governor Holcomb six short months ago to lead our state's economic development efforts after nearly 40 years in business and investing. I started my career as a sophomore at Indiana University and traversed a host of financial market conditions and recessions, both small and large. Through ups and downs, our business continued to grow. In many ways, I offer my service as Secretary of Commerce in gratitude to our state, which provides a stable, steady and business-friendly climate. It's my turn to give back.

Indiana is coming off a winning year! Despite the shifting economic landscape, the IEDC delivered record payroll increases and capital investments from new or expanding businesses, from both domestic and international companies. We also committed near-record investments in small and medium-size businesses. But like Indiana's businesses and leaders, our appetite for success turns our focus to the future.

Indiana's economy is bright and getting brighter. We will build on a remarkable foundation of nearly two decades of balanced budgets, strong fiscal navigation and an impeccable credit rating. Our strength and stability drive our strategy and accelerate us toward the economy of the future and next-generation industries. We will continue to support our entrepreneurs and small businesses while planning for a transition that will impact everything from our sources of energy to the way we live, work, play and study.

As Indiana's new Secretary of Commerce, I am excited for the opportunity to leverage our past accomplishments in support of our future prosperity. I am enthusiastic about leaning into innovation, entrepreneurship, the built environment and our unmatched quality of life. I am energized to work with a dedicated and enthusiastic team to execute our 5 E strategy and to build Indiana's future.

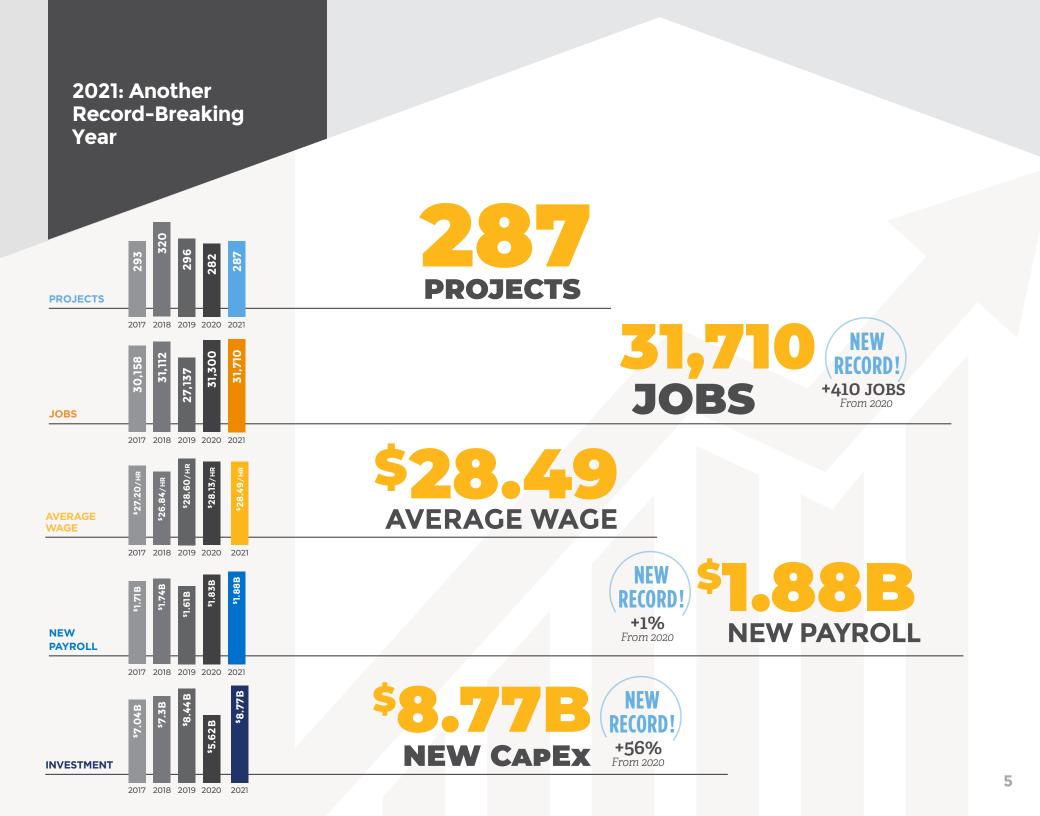
Best wishes to all of you for a terrific new year overflowing with Hoosier health and prosperity.

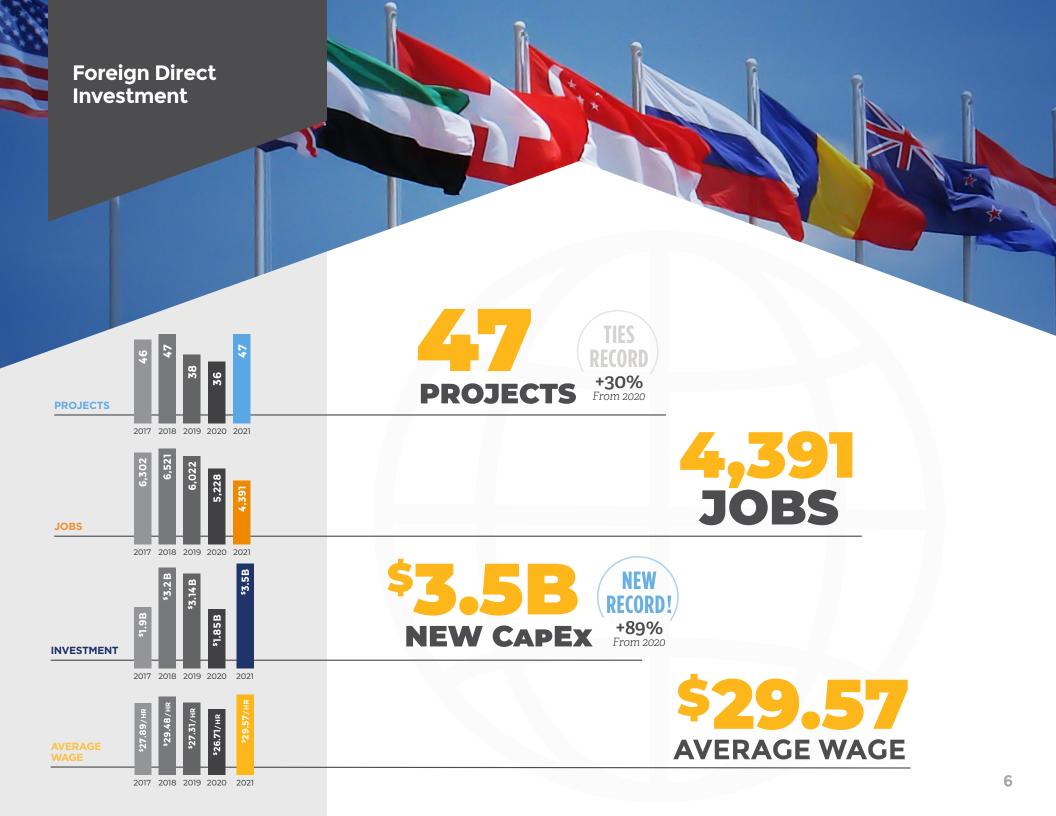
Sincerely,

Brad Chambers

IEDC Board of Directors and Executive Leadership







Business Development

2021 HIGHLIGHTED ANNOUNCEMENTS OF JOB COMMITMENTS AND CAPITAL EXPENDITURES

JOB COMMITMENTS	Jobs
Toyota Motor Manufacturing IN GIBSON COUNTY	1323
Domino's Pizza	140
Apple HENDRICKS COUNTY	500
Rahal Letterman Lanigan Racing BOONE COUNTY	73
Electric Last Mile Solutions	960
Razor Medical Instruments KOSCIUSKO COUNTY	64
iA KOSCIUSKO COUNTY	440
Alliance RV	650

CAPITAL EXPENDITURES	CapEx
Ember RV Elkhart county	^{\$} 4M
Stevanto Group	\$109.8M
PAXAFE MARION COUNTY	\$6.29M
Abbott HAMILTON COUNTY	\$37.6M
Mammoth Solar PULASKI & STARKE COUNTIES	\$1.5B
Saab TIPPECANOE COUNTY	^{\$} 37M
Stellantis HOWARD COUNTY	\$225M
Aisin Drivetrain JACKSON COUNTY	\$55M

MACHINE LEARNING LOGISTICS TECH STARTUP NEW \$6.3M HQ

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PAXAFE \$6.29M CapEx | Marion Co. | AI + Logistics

Toyota Motor Manufacturing Indiana 1,323 jobs | Gibson Co. | EV Manufacturing + Mobility





Apple 500 jobs | Hendricks Co. | Computer + Tech





Mammoth Solar \$1.5B CapEx | Pulaski & Starke Co. | Green Energy

Stevanto Group \$109.8M CapEx | Hamilton Co. | Vaccines + Manufacturing



Ember RV \$4M CapEx | Elkhart Co. | Mobility + Manufacturing



Stellantis \$225M CapEx | Howard Co. | EV Manufacturing + Mobility

Supporting Small Businesses

NEW BUSINESS STARTS

Northwest: Southeast: Central: **51** East Central: Northeast: Southwest: North Central: Hoosier Heartland: West Central: South Central:

5,618 CLIENTS ASSISTED (New Record)

- 51% women-owned
- 33% minority-owned
- **32%** located in rural communities
- 7% veteran-owned



HELPING ENTREPRENEURS START STRONGER, GROW FASTER AND WORK SMARTER

2021: A YEAR OF RESILIENCE

33,649 COUNSELING HOURS 3,101 New Clients Counseled





389 BUSINESS STARTS (Second highest on record)

3114 TRAINING ATTENDEES (280 Training Events) 5,618 NEW RECORD! CLIENTS SERVED +3% From 2020

1,574 JOBS CREATED

22,724 JOBS SUPPORTED (Second highest on record)

For every dollar spent on Indiana SBDC services, \$30.10 was earned/returned in various forms of capital infusion to small businesses.* *Includes federal, state and local funding Helping Businesses Grow



2021: A RECORD-BREAKING YEAR

6,755 FEDERAL GOVERNMENT CONTRACTS AWARDED +48% from 2020

\$435.6M AWARDED IN FEDERAL CONTRACTS +19% from 2020

400 NEW PTAC CLIENTS +32% from 2020

2,842 COUNSELING HOURS +12% from 2020

B13 JOBS ADDED AS A RESULT OF CONTRACTS

+57% from 2020

For every dollar spent on the Indiana PTAC network, \$482 was earned/returned in contract dollars awarded to small businesses. +4% from 2020

FEDERAL AGENCIES AWARDING CONTRACTS: 46

Top awarding agencies:

- Department of Defense
- Department of Veterans Affairs
- Department of Health and Human Services
- NASA
- Department of the Interior

INDIANA CLIENTS

- 34% women-owned
- 16% minority-owned
- **11%** service-disabled veteran-owned
- 20% veteran-owned
 - 3% HUBZone-certified

READI Update

\$500M Awarded and \$9.86B Leveraged

17 regional proposals represent more than \$15 billion of investment demand in projects like trails, broadband, childcare and wellness initiatives, workforce development programs, and marketing.

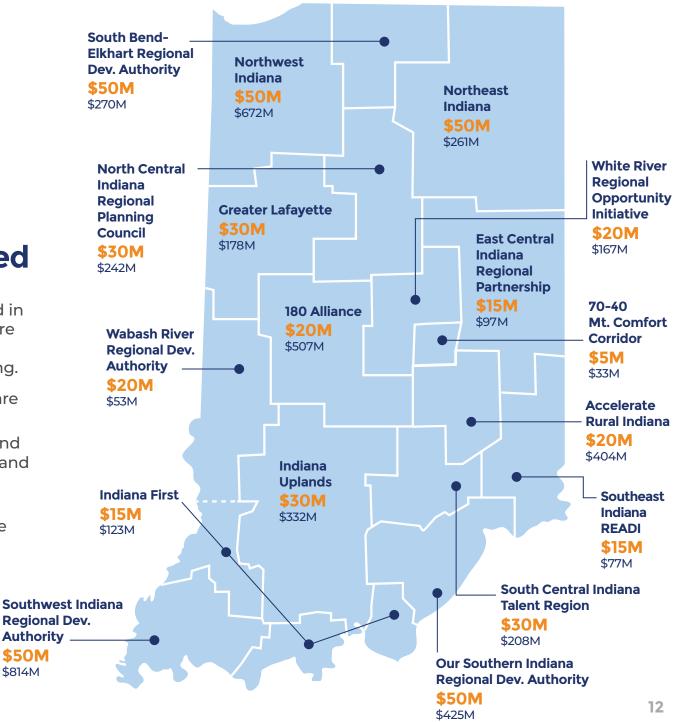
- > Nearly 800 projects and programs are included:
- Close to 10:1 leverage from private and public sources to state investment; and
- A 7:1 match from private sources to state investment. more than 66% of total investment originates from the private sector.

\$50M

\$814M



AWARD AMOUNT LEVERAGE AMOUNT





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