ADVANCED MANUFACTURING Indiana **Economic Development Corp**

HIGHEST CONCENTRATION OF MANUFACTURING JOBS IN THE NATION

25% INDIANA'S ECONOMIC OUTPUT IS BASED IN MANUFACTURING

2 ND IN OVERALL AUTOMOTIVE PRODUCTION

MAJOR OEM ASSEMBLY PLANTS 500+
AUTOMOTIVE
PARTS SUPPLIERS

9,000

MANUFACTURING
OPERATIONS

INDIANA'S AUTOMOTIVE INDUSTRY EMPLOYS

116,000

WORKERS

80%
OF THE WORLD'S RVs
ARE MANUFACTURED
IN INDIANA

1.3 MILLION
CARS AND TRUCKS
PRODUCED ANNUALLY

HOOSIERS WORK IN ADVANCED MANUFACTURING

\$34.8 BILLION MANUFACTURED GOODS EXPORTS

MAJOR COMPANIES & INDUSTRY FOOTPRINT

SOURCE: Dun & Bradstreet, November 2020.

CUMMINS INC

Columbus

BORGWARNER INC

Anderson

THOR INDUSTRIES INC

Elkhart

KEIHIN CORPORATION

Anderson

WABASH NATIONAL CORPORATION

Lafayette

FIAT CHRYSLER AUTOMOBILES N.V.

Kokomo

FAURECIA

Fort Wayne

KPS CAPITAL PARTNERS LP

South Bend

ALLISON TRANSMISSION HOLDINGS INC

Indianapolis

TENNECO INC

Ligonier

LCI INDUSTRIES

Elkhart

VALEO

Seymour

ENKEL AMERICA INC

Columbus

BERKSHIRE
HATHAWAY INC

Indianapolis

GROTE INDUSTRIES LLC

Madison

GULF STREAM COACH INC

Nappanee

F.C.C. CO. LTD

Berne

WINNEBAGO INDUSTRIES INC

Middlebury

NTN CORPORATION

Anderson

JASPER ENGINE EXCHANGE INC

Indianapolis

FLEX-N-GATE LLC

Covington

GECOM

Greensburg

HENRY CROWN

AND COMPANY

Indianapolis

UC HOLDINGS INC

Indianapolis

TI FLUID SYSTEMS PLC

Ossian



ADVANCED MANUFACTURING INNOVATION

Consumer excitement around the future of manufacturing is palpable. Companies are poised to deliver on this sentiment and bring futuristic technologies to life. With Indiana's strong legacy in automotive manufacturing, a deep pre-existing network and supply chain, and attractive benefits for employees including financial incentives, the future of advanced manufacturing has never looked more promising for today's companies.

For leaders looking to make strides in the manufacturing space, Indiana offers a supportive environment with benefits for employees and companies in equal measures. It's one of the reasons Indiana has the second largest automotive industry in the U.S., and we invite you to bring your disruptive, savvy business plans to Indiana and let us help you reach your biggest, most ambitious advanced manufacturing goals.

"Working with Indiana was easy. We're really happy to be here in the community — it has a great labor pool. There's really no limit to how big we can grow here."

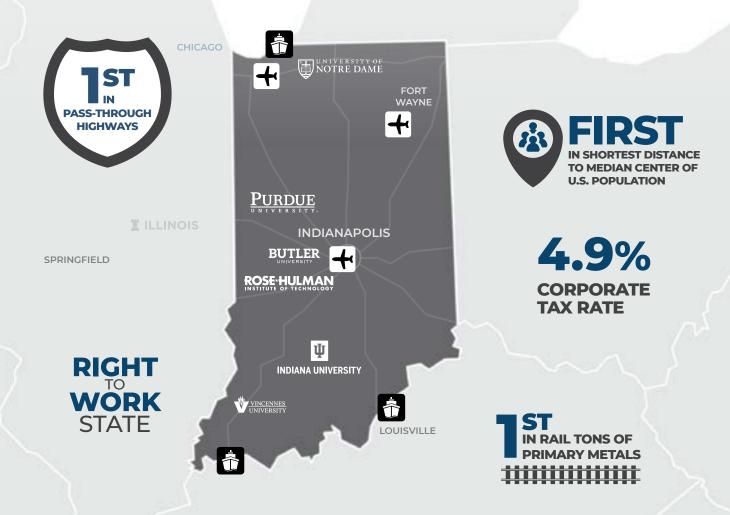
Vincent Flaska | President Hoist Material Handling

TOP-RANKED BUSINESS ENVIRONMENT

Through hard work and common-sense spending, Indiana has maintained a balanced budget for years and has built a healthy reserve of "rainy day" cash. As a result, already low business taxes are actually trending down. Indiana businesses also enjoy remarkable regulatory freedom. As a "Right to Work" state, Indiana workers are free to work without the pressure to join a union. All of this makes Indiana more competitive than other states, including California, Illinois and New York.

TALENT PIPELINE

Indiana is home to nationally-ranked universities with world-class engineering and manufacturing degree programs. Training initiatives like Next Level Jobs include a powerful advanced manufacturing track dedicated to automation and robotics technology. As a result, Indiana boasts a deep, highly-skilled workforce. In fact, 20% of Hoosiers are working in advanced manufacturing — well above the national average.



INDIANA SUCCESS STORIES



SITUATION: Indiana's rich history in automotive excellence and advanced manufacturing provided GM Global Manufacturing (GM) with fertile ground for a \$1 billion expansion. The company's Fort Wayne assembly location is one of the most productive in the United States, building more than 1,000 trucks each day.

SOLUTION: GM's recent investment, which is one of the company's largest investments to date in the U.S., added 1.5 million square feet to the Fort Wayne Assembly campus and enabled advancements in technology and energy efficiency. With support from the IEDC and INDOT, GM found financial, training and infrastructure support for the company's future and found benefit in the "one stop shop" approach the state of Indiana takes with all expansion and relocation initiatives. And when uncertainty struck, GM looked to Indiana again, retrofitting its Kokomo engine plant to manufacture ventilators to support the COVID-19 response.







SITUATION: When Subaru Corporation, formerly known as Fuji Heavy Industries, identified a need to expand manufacturing production outside of Japan, it looked to Indiana. The Lafayette site was selected in 1986, and

SOLUTION: Today, Subaru of Indiana Automotive (SIA) is an 820-acre campus undergoing another multi-million-dollar expansion. The company has invested more than \$2.2 billion in its Indiana operations, increasing annual production to 410,000 vehicles. The facility, located conveniently along Interstate-65, remains Subaru Corporation's only U.S. assembly plant, employing more than 6,000 associates to meet demand for the Subaru Legacy, Impreza, Outback and Ascent models.

the first vehicle, a Subaru Legacy, rolled off the line in 1989.



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