INDIANA HAS AN EXTENSIVE DEFENSE FOOTPRINT. CLICK A DESTINATION ON THE MAP TO LEARN MORE.

TAKE IT TO THE NEXT LEVEL. CONTACT DChrysler@iodd.IN.gov
Indiana is critical to the nation’s defense and security. Although many states can make this claim, very few can claim the full range of defense assets present in Indiana. By leveraging a balanced state budget, lower taxes and business-friendly regulatory environment, Indiana offers the defense and national security industry an added tactical advantage of lower costs and higher long-term profits in a state that works for business.
ECONOMY/WORKFORCE

- 3,406,055 Workers in State Workforce
  December 2018
- 3.6% Unemployment Rate
- $45,150 Per Capita Income
- 3.23% Individual Income Tax Rate
- $86,226 Average Local Home Price
  Three bedroom, 1,400-1,700 sq. ft.

TALENT PIPELINE

Indiana is home to nationally ranked universities for computer science, informatics, and engineering such as Rose-Hulman, Purdue University, Notre Dame and Indiana University.

Indiana has five schools that rank either R1 (highest research activity) or R2 (high research activity) on the Carnegie Classification of Institutions of Higher Education: Purdue, Indiana, Notre Dame, Indiana-Purdue University Indianapolis and Ball State.

NATIONAL LEADER IN EDUCATION

U.S. News & World Report — Best Colleges 2018

**INDIANA UNIVERSITY**
- #3 Entrepreneurship
- #11 Business Programs (tie)

**PURDUE UNIVERSITY**
- #5 Production/Operations Management
- #8 Engineering Programs

**UNIVERSITY OF NOTRE DAME**
- #11 Business Programs (tie)
- #18 National Universities

**ROSE-HULMAN INSTITUTE OF TECHNOLOGY**
- #1 Engineering Programs
- #1 Chemical Engineering

**BUTLER UNIVERSITY**
- #1 Most Innovative Schools
  Regional Midwest
- #2 Regional Universities Midwest

### Top 10 Defense Contractors (FY2017)

<table>
<thead>
<tr>
<th>Company</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rolls-Royce Corp.</td>
<td>Indianapolis</td>
</tr>
<tr>
<td>AM General LLC</td>
<td>South Bend</td>
</tr>
<tr>
<td>Allison Transmission</td>
<td>Indianapolis</td>
</tr>
<tr>
<td>AmeriQual Group, LLC</td>
<td>Evansville</td>
</tr>
<tr>
<td>Raytheon Co.</td>
<td>Fort Wayne</td>
</tr>
<tr>
<td>Calumet Shreveport Fuels, LLC</td>
<td>Indianapolis</td>
</tr>
<tr>
<td>Honeywell International Inc.</td>
<td>South Bend</td>
</tr>
<tr>
<td>Energy Systems Group, LLC</td>
<td>Newburgh</td>
</tr>
<tr>
<td>Zimmer Biomet Holdings, Inc.</td>
<td>Warsaw</td>
</tr>
</tbody>
</table>

### Defense Products

- Aircraft engines and controls
- Tactical vehicles
- Transmissions
- Sonobuoys
- Systems integration services
- Wireless networking systems
- VHF and Satellite radios
- Acoustic hailing devices
- Combat identification systems

### MILITARY PRESENCE

Indiana has a large and formidable military presence, including dynamic critical duty commands at Naval Support Center Crane, vital reserve components—including the Air Force Reserve’s largest KC-135R Stratotanker wing—and a distinguished state national guard that consists of 14,000 soldiers and airmen located in bases and armories in 52 counties across the state.

Indiana’s defense and national security industries are not only helping to keep America safe in the 21st century, they’re also strengthening our national economy with groundbreaking new technologies that are providing the jobs of tomorrow.
BROWN COUNTY STATE PARK
Indiana's largest state park and one of the largest state parks in the country.

INDIANAPOLIS MOTOR SPEEDWAY
250,000 PERMANENT SEATS AT

HOOSIER NATIONAL FOREST
Indiana’s National Forest spans 202,000 acres and over 260 miles of trails for hiking, mountain biking, or horseback riding.

BROWN COUNTY STATE PARK
Indiana’s largest state park and one of the largest state parks in the country.

BANKERS LIFE FIELDHOUSE
HOME OF THE INDIANA PACERS AND SITE OF THE 2021 NCAA MEN’S BASKETBALL FINAL FOUR

LUCAS OIL STADIUM
HOME OF THE INDIANAPOLIS COLTS

75% Of the nation’s population and businesses are within a day’s drive of Indiana

INDIANAPOLIS INTERNATIONAL AIRPORT
BEST AIRPORT IN NORTH AMERICA
Airports Council International
The airport has the 6th largest cargo facility in the US. Its first year-round nonstop transatlantic flight to Paris started in 2018.

#1 STATE FOR PASS-THROUGH HIGHWAYS
IEDC

#5 IN NUMBER OF FREIGHT RAILROADS BY CLASS
Bureau of Transportation Statistics

22 MINUTES MEAN COMMUTE TIME
Bureau of Transportation Statistics

#1 GLOBAL FED-EX AIR HUB

75% Of the nation’s population and businesses are within a day’s drive of Indiana
Encompassing 47 smart-connected communities, the region is an epicenter of innovation in both mobility and information technology. The University of Notre Dame is a growing research-and-development wheel with spokes reaching out to mature enterprises in defense, aerospace, vehicle and life sciences, and spinning out patents and new enterprises ranging from data security to the Industrial Internet of Things.
When examined at a macro scale, north central Indiana’s common theme is mobility — from Humvees and aircraft wheels, to pleasure craft and RVs. The region survived the Great Recession and is now flourishing and expanding.

- **Motor Vehicles, Trucks:** AM General in South Bend, well known for its military Humvee and civilian Hummer
  - Produced and sustained more than 296,000 vehicles
  - Employs 2,400 workers in Indiana, Michigan and Ohio
  - Supported by approximately 1,600 suppliers across 43 states

- **Aircraft Parts:** Honeywell Aerospace in South Bend, manufacturing wheels and brakes for aircraft

- **RVs:** Thor Industries in Elkhart, a global leader in the cluster affiliated with numerous brands and models

- **Boats:** Boat Holdings, LLC in Elkhart (recently acquired by Polaris); with pontoon brands including Bennington, Godfrey, Hurricane and Rinker

- **Motorcycles:** Janus Motorcycles in Goshen

- **Racing Tires:** Hoosier Racing Tire in Lakeville, the world’s largest race tire manufacturer

- **Vehicle Testing:** Navistar Proving Grounds in New Carlisle

- **Transportation, Distribution and Logistics:** Crown Equipment in Elkhart, supplying lift trucks and forklifts

**ECONOMY & WORKFORCE**

- Workforce: 403,670
- $139K Median Home Price
- $42,946 Per-Capita Income

“High relative capacity for innovation.”
Stats America on St. Joseph, Elkhart and Kosciusko counties
In the past decade, the university has focused on external engagement and collaboration as one of its primary missions, pushing toward becoming a research-and-development hub and a human capital differentiator.

**Academic Centers include:**

- **Institute for Flow Physics and Control**
  Features the country’s largest fluid dynamics lab and a new $40 million Turbomachinery Laboratory that tests gas turbine engines.

- **The Center for Nano Science and Technology**
  An inter-disciplinary approach to leverage expertise for applied to advanced materials testing and solutions.

- **Center for Research Computing**
  Facilitates discoveries in science and engineering, the arts, humanities and social sciences through advanced computation, data analysis and other digital research tools.

Notre Dame’s human and intellectual resources have enabled the region to become an emergent player in IT and data analytics. Local success stories include:

- **SIMBA Chain Inc** – Formed in 2017 with a Defense Advanced Research Projects Agency grant to the school and Indiana Technology and Manufacturing Companies in order to develop a secure, unhackable messaging and transaction platform for the U.S. Military.

- **Aunalytics** – Co-founded in 2011 by a Notre Dame professor and two alums, the company has developed its own end-to-end cloud analytics platform to provide consumer and digital analytics, as well as Internet of Things analysis.

- **Emu Technology** – With two Notre Dame professors of computer science and engineering among its founders, Emu is developing “exascale-capable computing architecture” focused on big data applications that are “choking today’s supercomputers.”

**EDUCATION**

**INDIANA UNIVERSITY SOUTH BEND**

OFFERS **100 UNDERGRADUATE PROGRAMS**

as well as master’s degree programs in applied mathematics, computer science and business administration.

**Polytechnic Institute**

Grants associate and Bachelor of Science degrees in a range of STEM-related fields including robotics, mechanical, electrical and industrial engineering technology.

**SOUTH BEND-ELKHART-WARSAW**

Provides numerous STEM-related degree programs from advanced automation and robotics to cybersecurity.

Other regional universities and colleges include: Saint Mary’s College, Holy Cross College, Bethel College, Goshen College, Ancilla College, Lake Michigan College and Southwestern Michigan College.
AIRPORTS
South Bend International Airport tenants Delta Airlines and United Airlines offer service multiple times daily to five key hubs—Atlanta, Chicago, Detroit, Minneapolis and Newark. Tenants American Airlines and Allegiant offer service to Dallas/Ft. Worth, Las Vegas, Phoenix, Charlotte, Orlando, Tampa and Punta Gorda.
South Bend International’s multi-modal terminal serves over one million air, rail and bus passengers each year.

RAIL SYSTEMS
CSX, Norfolk Southern and Canadian National cross the area, with numerous interurban, regionals and short lines to link local companies with the nation’s rail network.
The South Shore Line is an interurban commuter rail line connecting South Bend International Airport to downtown Chicago’s Millennium Station.

MARINE
The Port of Indiana-Burns Harbor handles international ships via the St. Lawrence Seaway connecting the Great Lakes to the Atlantic Ocean.
Coast Guard Station Michigan City is a multi-mission unit that conducts missions in search and rescue, maritime law enforcement, homeland security and marine environmental protection.
DEFENSE INDUSTRY ASSISTANCE

South Bend | Elkhart Regional Partnership
southbendelkhart.org

Jill Scicchitano
Director of Industry Growth
574.400.5432
jscicchitano@southbendelkhart.org
For over a century, northeast Indiana has been a pivotal player in the nation’s military R&D and production, as the region is home to divisions of some of the world’s largest defense contractors. Northeast Indiana has a definite “it” factor—a strong workforce, first-rate academic base, robust business climate and excellent infrastructure, as well as enthusiastic support from industry groups, economic developers and political officials.
ECONOMY & WORKFORCE

- $1.9 billion: five-year Department of Defense funding to Allen County (2013-2017)
- 384,000 workers in regional workforce
- $47,697 Median Income Per Household
- $123,000 Median Home Price
- $686 Median Monthly Rent

DEFENSE CONTRACTORS

BAE Systems Platform Solutions
Aerospace
1,050 employees

Raytheon Systems Co.
Aerospace
542 employees

Harris Corp.
Satellite Imaging
500 employees

C&A Tool Engineering Inc.
Specialized Tool and Die Maker
500 employees

Ultra Electronics-USSI
Sonobuoys
475 employees

DEFENSE PRODUCTS

Aircraft engine controls
Sonobuoys
Systems integration services
Wireless networking systems
VHF radio
Satellite radios
Acoustic hailing devices
Combat identification systems
Infrared satellite sensors
122nd FIGHTER WING
BLACKSNAKES

Housed at a base adjacent to Fort Wayne International Airport, the Indiana Air National Guard Blacksnakes fly the A-10C, delivering unrivaled combat operations in support of our nation’s defense.

- Employs 1,000 guardsmen and civilians
- Injects $77.3 million in annual economic impact
- Contributes expertise in engineering, medical, bioenvironmental, communications, logistics and security in times of state and national emergency

EDUCATION

Purdue University Fort Wayne Ranks in the Top 50 undergraduate engineering programs by U.S. News & World Report.

Local Universities
Indiana Tech, Trine and Taylor offer ABET engineering degrees

Ivy Tech Northeast offers numerous STEM-related associate degree programs such as advanced manufacturing and robotics, biosciences, cybersecurity and engineering technology.

2/3 of the associate, bachelor's and master's degrees awarded by universities in the Fort Wayne region are in business, engineering, computers, math and health.
AIRPORTS

Fort Wayne International Airport
12,000 ft. runway serves over 700,000 passengers per year
Fort Wayne International Airport is currently home to four major carriers: United Airlines, Delta Airlines, American Airlines and Allegiant Air, with daily nonstop flights to Atlanta, Chicago, Charlotte, Dallas/Fort Worth, Philadelphia, Phoenix, Minneapolis, Orlando, Tampa and Fort Meyers.

Fort Wayne Aero Center
Across from the main terminal, the Fort Wayne Aero Center is an upscale fixed-base operation terminal with services including fueling, oxygen services, tie-down, aircraft maintenance, avionics sales and service, aircraft parts, de-icing and air start.

RAIL
Allen County is served by class I freight railroad, Norfolk Southern, and two CSX short line partners, the Chicago, Fort Wayne & Eastern Railroad and the Napoleon, Defiance & Western Railroad. Norfolk Southern and CSX serve over 42,000 miles of track in over 20 states and part of Canada.
DEFENSE INDUSTRY ASSISTANCE

Northeast Indiana Defense Industry Association
nidiaonline.org

Northeast Indiana Base Community Council
fortwaynebcc.org

Northeast Indiana Regional Partnership
neindiana.com

Greater Fort Wayne Inc.
greaterfortwayneinc.com

Northeast Indiana Innovation Center
thenic.org
From turbine engines to mission-inspired AI, Purdue University and Lafayette are at the heart of devising pathways to greater security. With a world-class research university as a draw, the region brings together academic, government and corporate talent to innovate for the military with applications that can be commercialized for the greater good.
ECONOMY & WORKFORCE

Labor force: 94,220
Population reporting having an earned degree (associates through PhD): 24.5%
Average annual wage: $46,605
Average annual wage in manufacturing: $66,284

TOP DEFENSE CONTRACTORS

$177.17 million in DoD contracts awarded (FY08 – FY19)

- PC Krause and Associates: Engineering, modeling, design and analysis of interactive systems
- Indiana Microelectronics: Specializes in the design and manufacturing of custom RF and microwave filters
- Lafayette Tent & Awning: Supplies a wide spectrum of tents for base camps, rotational support or ceremonial events
- Lafayette Instrument Co: Manufactures polygraph instrumentation and equipment
- Mercury Systems: Leading provider of secure sensor and safety-critical processing subsystems

Purdue University has a rich history of partnering on research and commerce endeavors. Some of Purdue’s collaborating companies are:

- Rolls-Royce PLC
- 3M Company
- The Boeing Company
- Dassault Systèmes
- General Electric
- Huntsman Corporation
- Carbon Conversions, Inc.
- Oshkosh Corporation
PURDUE RESEARCH PARK OF WEST LAFAYETTE

Home to nearly 200 companies, the Purdue Technology Centers of West Lafayette serve as an anchor to the surrounding 725-acre, award-winning Purdue Research Park, located just north of Purdue University’s main campus.

- Developed by the Purdue Research Foundation, a $3 billion private-nonprofit foundation that serves the mission of Purdue University
- Supports emerging and developing technologies operating in high-tech arenas
- Largest university-affiliated, business incubation complex in the country at 350,000 square feet
- Firms commercializing Purdue-patented technologies are joined by entrepreneurial ventures interested in forming strong ties to Purdue
- Facilities and resources include high-tech connectivity, flexible space and leases, media relations and marketing assistance

PURDUE RESEARCH PARK AEROSPACE DISTRICT

In 2017, Rolls-Royce moved into the Purdue Technology Center Aerospace facility—the first building in the 980-acre Purdue Research Park Aerospace District of West Lafayette. Rolls-Royce conducts research and development for jet engine components in the 55,000-square-foot facility.

Collaboration opportunities include:

- Indiana Manufacturing Institute to support advanced composite materials
- Advanced Aviation Analytics Institute for Research
- Air Transport Institute for Environmental Sustainability
- Center of Excellence for General Aviation: PEGASAS
- Center for Excellence on Aircraft Noise and Aviation Emissions Mitigation
- Purdue Center for Materials Processing Research

EDUCATION

Purdue Engineering undergraduate programs consistently rank high among their national peers. In 2019, the U.S. News & World Report survey ranked Purdue’s College of Engineering ninth nationally among doctoral-granting universities. Undergraduate program rankings are based on ratings by deans and senior faculty in those disciplines at peer institutions.

WABASH COLLEGE

One of the top national liberal arts colleges by U.S. News & World Report, Wabash offers a unique dual degree engineering program with Purdue, Columbia University and Washington University in St. Louis. Students complete with a Bachelor of Arts degree and a Bachelor of Science in engineering or applied science.

Ivy Tech offers numerous STEM-related associate degree programs, such as advanced manufacturing and robotics, biosciences, cybersecurity and engineering technology. It also partners with the business community in workforce development.
AIR

PURDUE AIRPORT
- Second-busiest airport in Indiana—97,000 aircraft operations
- Two lighted runways: 6,600’ x 150’; 4,200’ x 100’

INDIANAPOLIS INTERNATIONAL AIRPORT
- 65 miles south of Lafayette
- Served by 10 airlines averaging 145 daily departures to 50 nonstop destinations
- Second largest FedEx Hub Express in the world
DEFENSE INDUSTRY ASSISTANCE

Greater Lafayette Commerce
greaterlafayettecommerce.com
Jody Hamilton
jhamilton@greaterlafayettecommerce.com
+1 765.742.4044

Purdue Research Park
pfr.org
Paul Moses
pemoses@pfr.org
+1 765.588.3462

Indiana
A State that Works

BESTINDEFENSE.com
Grissom Air Reserve Base and Aeroplex is a joint-use base that includes the state’s largest runway, on-site fixed-base operation, and a state-of-the-art paint facility. Aircraft operate without noise restrictions or encroachment issues. Grissom is perfectly located for easy access to the state’s educational, manufacturing, cultural and political infrastructure with Indianapolis, South Bend, Fort Wayne and Lafayette within an 80-mile radius.
GRISSOM AIR RESERVE

ECONOMY & WORKFORCE

Total Workforce: 207,110
(within a 40-minute commute)

Manufacturing workforce: 46,600
Median income in manufacturing: $56,800

Regional High-Tech Manufacturers:
  • Fiat-Chrysler Corporation
  • General Motors
  • Haynes International
  • Caterpillar/Progress Rail
  • Heraeus Electro-Nite

DEFENSE PRESENCE

Grissom Air Reserve Base is home to the 434th Air Refueling Wing — the largest air refueling wing in the Air Force Reserve Command. Equipped with the KC-135R Stratotanker, the wing and its people travel the world in support of Air Force operations and contingencies.

The wing also plays an important part in the Indiana economy.

• Annual economic impact: over $130 million
• Miami County’s largest employer (combined military-civilian workforce)
• 85% of wing personnel live in Indiana

Grissom’s tenants include a detachment of the United States Marine Corps Reserve and an Army Reserve Center that includes psychological operations, infantry and quartermaster companies.
GRISsom aeroplex

Base realignment created an exceptional opportunity for defense contractors. For aerospace contractors, Miami County offers a central location to build, assemble, paint, test, fly in restricted space, and deliver in the same location.

The Aeroplex’s amenities include:
• 12,501 ft. x 200 ft. runway  
  Longest in Indiana
• Category 1 instrument approach (ILS)
• 24/7 fire/crash rescue
• No encroachment issues
• No noise restrictions

The following federal incentives are available:
• New Markets Tax Credit
• Federal Trade Zone
• Opportunity Zone
• HUB Zone

The state of Indiana and Miami County are dedicated to providing incentives to prospective employers.

EDUCATION

Ivy Tech’s Integrated Technology Education Program (ITEP) is a career pathway program in industrial technology that expands opportunities for students at 14 regional high schools to gain industry skills and credentials.

Developed in partnership with regional high schools, career center and local industry leaders, the program allows 11th grade students to begin a path toward certification in manufacturing and production technology, as well as an associate degree in one of eight industrial technology/advanced manufacturing fields including:

• Industrial Automation Technology
• Industrial Electrical Technology
• Industrial Mechanical Technology
• Logistics and Supply Chain
• Machine Tool Technology
• Welding

Aside from the ITEP, Ivy Tech Kokomo has certificate and degree programs in numerous STEM fields including airframe maintenance, IT and cybersecurity.

Located in Indianapolis, Vincennes’ two-year degree program offers ground school and flight instruction for the FAA’s Commercial Pilot flight test with instrument rating.

Offers professional and management two- and four-year degrees.
INFRASTRUCTURE

INTERSTATES & U.S. HIGHWAYS
Drivers can access six different interstate systems within a one-hour drive.

AIR
Fort Wayne International Airport (60 miles) and Indianapolis International Airport (75 miles) available for international/domestic passenger service.

Grissom Aeroplex runway (12,500 ft) for International/domestic air cargo or corporate use.

Dean Baldwin
Aircraft Painting
• State-of-the-art 155,000-square-foot facility at Grissom Aeroplex (Major tenant)
• Can service large aircraft including 747-800 and 777 military, commercial and corporate aircraft contract
• $165 million estimated annual economic impact

QUALITY OF PLACE

MISSISSINEWA AND SALAMONIE LAKES
Nearly 30,000 acres of lake and land for recreation with campgrounds and cabins.

PERU AMATEUR CIRCUS
Every year in Peru, approximately 200 young people, ages 7 to 21, present 10 circus performances during an eight-day festival in mid-July.

HONEYWELL CENTER THEATER
Built in 1941 and on the National Register of Historic Places, the Wabash-based center includes a 1,500-seat theater, a restaurant and art gallery, as well as rooms for private parties for up to 1,500 people. Recent acts include comedian Craig Ferguson, Ann Wilson of Heart, the national touring company of Rent, and the world-famous English chamber orchestra Academy of St. Martin in the Fields.
DEFENSE INDUSTRY ASSISTANCE

Grissom Regional Defense Alliance
grissomrda.com

North Central Indiana Regional Planning Council
ncirpc.com

North Central Indiana Economic Development Partnership
nciedp.com

Indiana
A State that Works
BESTINDEFENSE.com
The Capital Region is a manufacturing hub for the military and an administrative center for the state's defense development. Allison Transmission, Rolls Royce, Raytheon and a host of other firms work with the Department of Defense to develop, test and build advanced technologies to guard the nation. Indianapolis is home to the state's Joint Forces Headquarters and the 38th Infantry Division, one of eight National Guard IDs. Its universities are training graduates in STEM-related disciplines, including engineering, computer science, data science and informatics. The Capital Region is a defense ecosystem on the rise.
ECONOMY & WORKFORCE

- Department of Defense funding to Marion County: $3.76 billion (FY08 to FY18)
- Regional labor force: 1.07 million
- Average wage: $24.87
- Population reporting having an associate's or bachelor's degree: 29%
- Number of tech workers: 31,192
- Number of tech workers added 2014–2017: 10,000

DEFENSE PRODUCTS

- Combat-vehicle transmissions
- Combat-aircraft engines
- Advanced turbine technology
- Electromagnetic interference testing and engineering
- Clinical chemical analysis and reagent

TOP DEFENSE CONTRACTORS

- Allison Transmission
- Rolls-Royce
- Raytheon
- Calumet Specialty Products
- Roche Diagnostics
DEFENSE PRESENCE

JOINT FORCE HEADQUARTERS
• Joint Force Headquarters (JFHQ) provides command and control for all National Guard forces in Indiana.
• The JFHQ coordinates any additional support required, such as mobilization of extra forces or logistical support.
• JFHQ can also act as a joint headquarters for national-level response efforts during contingency operations.

38TH INFANTRY DIVISION
• Headquartered in Indianapolis, the 38th Infantry Division is one of eight National Guard divisions.
• 38th ID is prepared to deploy and conduct unified land operations for combatant commanders, as well as respond to any domestic crisis in support of the Indiana governor or other civil authorities.

38TH COMBAT AVIATION BRIGADE
• The 38th CAB mobilizes, deploys and conducts full-spectrum aviation operations in support of the 38th ID.

EDUCATION

IUPUI
A metropolitan university with two world-class names, the university’s Purdue School of Engineering and Technology offers a wide range of program options for undergraduate and graduate students. The IU School of Informatics and Computing is a national leader in bioinformatics, data science and human-computer interaction.

Butler University
A #1 Midwest Regional University by U.S. News & World Report, Butler offers bachelor’s degrees in computer science and software engineering, and is involved in a dual engineering program with Purdue’s campus in Indianapolis.

University of Indianapolis
Ranked among the best Regional Universities by U.S. News & World Report, UIndy launched the R.B. Annis School of Engineering in 2017 to address the region’s need for STEM graduates in the 21st century.

Ivy Tech Community College
Ivy Tech offers numerous STEM-related associate degree programs such as advanced manufacturing and robotics, biosciences, cybersecurity and engineering technology. It also partners with the business community for workforce development.

Vincennes University
Located at the Indianapolis International Airport, the state-of-the-art Aviation Technology Center features degree programs in aviation flight technology and aviation maintenance technology. Graduates can transfer to Purdue Polytechnic Institute to complete a bachelor’s degree in aeronautical technology.

150-MILE RADIUS
Some of the country’s top engineering and research universities are located within 150 miles of Indianapolis: Purdue University, Rose-Hulman Institute of Technology, Indiana University, University of Notre Dame, University of Illinois, University of Dayton, Miami University, University of Cincinnati and University of Louisville.
**AIR**

Indianapolis International Airport is the 6th largest cargo facility and is home to the 2nd largest FedEx hub worldwide. For eight years, it has been recognized as the best airport in North America by the Airports Council International. Its first year-round nonstop transatlantic flight to Paris started in 2018.

**INTERSTATES & U.S. HIGHWAYS**

- North-South: I-65 and I-69
- East-West: I-70 and I-74

**RAIL SYSTEM**

CSX Transportation
- Division headquarters base in Indianapolis
- Intermodal and TRANSFLO terminals in Indianapolis
- Operates and maintains 2,600 miles of track in Indiana

**QUALITY OF PLACE**

- **$52,457 PER CAPITA INCOME**
- **$188,900 AVERAGE HOME PRICE**

**TOP 10 ZOO**

Indianapolis Zoo is the only park in America to be certified as a zoo, aquarium and zoological garden. – Conde Nast Traveler

- **26.3 MINUTE AVERAGE COMMUTE**
- **250,000 PERMANENT SEATS AT INDIANAPOLIS MOTOR SPEEDWAY**

**INDIANAPOLIS**

- **#1 CONVENTION CITY IN THE U.S.**
  (USA Today)
- **9 NCAA MEN’S AND WOMEN’S BASKETBALL FINAL FOURS HOSTED SINCE 1980**

**BANKERS LIFE FIELDHOUSE**

Home of the Indiana Pacers and site of the 2021 Men’s NCAA Basketball Final Four

**LUCAS OIL STADIUM**

Home of the Indianapolis Colts

- **54,000 PERMANENT ARTWORKS IN THE INDIANAPOLIS MUSEUM OF ART**
- **10 DAYS INDIANAPOLIS JAZZ FEST IN SEPTEMBER**
Located in the heart of the country along one of the most traveled interstate highways, west central Indiana is a defense dynamo—home to the Air National Guard’s 181st Intelligence Wing and the Indiana National Guard’s 81st Troop Command. The West Central Indiana Defense Development Task Force consistently drives new talent attraction and economic development, and the region is already home to exceptional national and regional universities, superior ground and air networks, a tech-ready workforce and outstanding quality-of-place resources.
ECONOMY & WORKFORCE

• Cost of living: 15% lower than national average
• Median property value: $91,000
• Median household income: $46,951
• Nearly 25% of bachelor’s degrees granted by regional colleges and universities are STEM-related

HIGH-TECH MANUFACTURING

West central Indiana has operations from the nation’s and world’s largest manufacturers.

GE Aviation
Aerospace

Sony DADC
Plastics

Bemis
Plastics

ThyssenKrupp Presta
Automotive

ADVICS
Automotive

Tri-Aerospace
Aerospace

Taghleef
Plastics

6 COUNTIES
171,019 PEOPLE
181ST INTELLIGENCE WING
HULMAN FIELD

Based at Hulman Field, the 181ST Intelligence Wing processes, analyzes, and disseminates surveillance and reconnaissance data collected by UAVs in various areas around the globe.

81ST TROOP COMMAND

Based at Hulman, the 81st Troop Command’s primary responsibility is to prepare and assist local agencies in domestic/homeland security operations.

EDUCATION

ROSE-HULMAN INSTITUTE OF TECHNOLOGY

A #1 ranked undergraduate engineering program (universities that do not offer doctorate degrees) by U.S. News & World Report, the Institute attracts top-caliber students from all over the United States, with 15% of incoming freshmen ranking 1st, 2nd or 3rd in their graduating high school class. The Institute provides hands-on, real-world experiences for its students—over 90% complete at least one internship or co-op experience by graduation.

Indiana State University

Rated among the best Midwestern universities by Forbes and the Princeton Review. The Princeton Review and U.S. News & World Report also ranked the Scott College of Business as one of the top business schools for its class. It’s a leader in unmanned systems.

DePauw University

DePauw University is ranked as a top tier national liberal arts college by U.S. News & World Report and Forbes.

Saint Mary-of-the-Woods College

Saint Mary-of-the-Woods College ranks among the best regional colleges in the Midwest and as one of the best online programs in the nation by U.S. News & World Report.

Ivy Tech Community College

Ivy Tech Community College in Terre Haute offers numerous STEM-related degree programs, from advanced manufacturing to cybersecurity.
Opened in 2016, Griffin Bike Park is a world-class, full-spectrum bike park with 300 acres, featuring a 16-mile trail system, 10 national-level racing venues, seven specialized areas, and riding for all ages and skill levels.

In addition, the LaVern Gibson Cross Country Course and the Wabash Valley Family Sports Center are nationally-recognized venues, drawing thousands to Terre Haute each year.

Terre Haute's deep history with open-wheel auto racing includes regional and national competition with sprint, midget and late-model races.

Indiana State University features Division 1 basketball and football.

In 2017, Terre Haute hosted over 130,000 visitors to enjoy its many retail offerings, 127 restaurants and 2,000 hotel rooms.

The Children's Museum features 35,000 sq. feet of permanent exhibits, including an interactive, multi-level tree house and a 'river circuit,' which includes cause-and-effect water physics.

Additionally, there are eight other museums within walking distance of downtown Terre Haute.

Founded in 1926, the THSO is the longest-running civic orchestra in the state of Indiana.

The area is served by 52 national and regional over-the-road trucking companies, 12 of which have terminals in Terre Haute.

Terre Haute Regional Airport/Hulman Field provides general aviation, military operations and unmanned aerial systems. THRA features a 24-hour FAA Control Tower with multiple precision approaches on a 9,020-foot-long primary runway and a 7,200-foot cross-wind runway.

THRA currently has a Certificate of Authorization for airport sensor platforms within its airspace; nearby restricted airspace is available at Camp Atterbury, Jefferson Proving Grounds and Lake Glendora for advanced testing and training scenarios.

Unmanned Aerial Vehicle / Unmanned Aerial System Space

General Aviation, military operations and unmanned aerial systems. THRA features a 24-hour FAA Control Tower with multiple precision approaches on a 9,020-foot-long primary runway and a 7,200-foot cross-wind runway.

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DEFENSE INDUSTRY ASSISTANCE

West Central IN 2025
terrehautechamber.com/community/west-central-2025

West Central Indiana Defense Network
wcidefense.com

West Central Indiana Small Business Development Center
isbdc.org/locations/west-central-isbdc

Terre Haute Chamber of Commerce
terrehautechamber.com

Wabash Valley Base Community Council
facebook.com/WabashValleyBCC

Terre Haute Economic Development Corporation
terrehauteedc.com

Indiana State University Business Engagement Center
facebook.com/ISUBusinessEngagement

Terre Haute Department of Redevelopment
terrehaute.in.gov/main/departments/redevelopment

Vigo County Department of Redevelopment
vigo county.in.gov
Bringing business to southern Indiana means joining a growing number of industries that focus on defense, national and cybersecurity initiatives. It’s a region that connects private enterprise with unique defense-industry assets to develop, test and analyze everything from unmanned systems and robotics to cyber and electronic warfare.
ECONOMY & WORKFORCE

• Workforce talent within 35 miles of Columbus, IN: 884,000
• Scientific and technical workers: +60,000
• Local workforce tied to manufacturing: 37%
• Military veterans in Indiana workforce: 8%

TOP DEFENSE CONTRACTORS

• Cummins
• IAP Worldwide Services, Inc.
• McKellar Corporation
• Interagency Readiness Solutions
• Task Source Inc.
• Reliable Contracting Group

HIGH-TECH MANUFACTURING

• Cummins
• Faurecia Gladstone
• Aisin USA MFG
• NTN Driveshaft
• Cosco Products

4 COUNTIES
278,598 PEOPLE

COUNTIES
278,598 PEOPLE

EMPLOYEES
$400 million ANNUAL ECONOMIC IMPACT
DIRECT & RIPPLE EFFECT

$908,696,609 DOD CONTRACTS BETWEEN FY08–FY18
ATTERBURY-MUSCATATUCK

Indiana and the Department of Defense (DOD) have created this collaborative enterprise that encompasses more than 35,000 noncontiguous acres of training and maneuver space.

The enterprise is comprised of:
- Atterbury-Muscatatuck Center for Complex Operations
- Muscatatuck Urban Training Center
- Jefferson Proving Ground Complex
- Camp Atterbury
- Unmanned Systems (Air/Ground/Marine)
- Subterranean Capabilities (Tunnels)
- E.W. Attack Clearance (Electronic attack clearance to train and test systems)

EDUCATION

MUSCATATUCK CYBER ACADEMY

Opened in the fall of 2018, the academy is a dynamic collaboration with the Indiana National Guard, the National Center for Complex Operations and Ivy Tech Community College. Students completing the 11-month, 60-credit hour program will earn industry-leading certifications and an associate of applied science degree from Ivy Tech-Columbus. Students will participate in exclusive training and testing events, including conducting offensive and defensive cyber operations.

THE ADVANCED MANUFACTURING CENTER OF EXCELLENCE

Opened in 2011 and located in Columbus, this 42,000 square foot space is a state-of-the-art education and workforce training center designed to serve the needs of students and industry through in-class and distance learning systems. AMCE houses 13 teaching laboratories, including:
- Materials & Heat Treatment
- Mechanical Engineering
- Mechatronics
- Metrology
- PLC Systems
- Robotics

Located within the Advanced Manufacturing Center of Excellence, Purdue Polytechnic offers degrees specific to the workforce needs of regional employers. It offers certificates, associates of science and bachelor of science degrees in a variety of engineering technologies, as well as organizational leadership.

IUPUC provides undergraduate and graduate degrees from two globally recognized Big Ten schools: Indiana University and Purdue University. The school offers a BS in Mechanical Engineering and a Masters in Business Administration.

The local region of Indiana’s community college system is active with the military and local industry, developing STEM-related programs from advanced manufacturing to cybersecurity.

Located 40 miles from Columbus, Indiana University Bloomington is considered one of America’s “Public Ivies.” A public research university with over 40,000 students, it’s the flagship institution of the Indiana University system.
INTERSTATES & U.S. HIGHWAYS

- I-65 is the major north-south connector between Indianapolis, Columbus and Louisville, KY
- US Route 50 connects I-65 to the northern edge of Muscatatuck

AIRPORTS

- Indianapolis International Airport serves 8 million passengers per year with 143 daily departures to 43 nonstop destinations.
- 2nd largest FedEx Hub worldwide

RAIL

Indiana and Louisville Railroad links several southeastern Indiana communities between Indianapolis and Jeffersonville/Louisville. It connects with several railroads including CSX, Indiana Rail Road, Norfolk and Southern, and Paducah and Louisville.

QUALITY OF PLACE

- $42,512 AVERAGE ANNUAL INCOME
- MEDIAN HOME PRICE $151,100
- 2.5% UNEMPLOYMENT RATE

GROUSE RIDGE

- 26-acre lake includes a variety of catching fish including Largemouth Bass and Channel Catfish

EXHIBIT COLUMBUS

An internationally-acclaimed annual exploration of architecture, art, design and community

ATHENS OF THE PRAIRIE

Home to significant public art and buildings by I.M. Pei, Eero Saarinen, César Pelli and Dale Chihuly

BROWN COUNTY STATE PARK

Indiana’s largest state park and one of the largest state parks in the country

STORY INN

Mid-19th century complex featuring rooms, cottages and a farm-to-fork restaurant
DEFENSE INDUSTRY ASSISTANCE

Southern Indiana Defense Network
soindefnet.com

Atterbury-Muscatatuck
atterburymuscatatuck.in.ng.mil
Due to its location and unique design, Atterbury-Muscatatuck offers a diverse portfolio of capabilities, services and programs. It also draws on the strength of the military, government agencies, universities and private partnerships to ensure unparalleled training and developmental testing experiences.
MUSCATATUCK URBAN TRAINING CENTER (MUTC)

Recognized as the Department of Defense’s largest urban training facility, MUTC offers a globally unique, customizable, complex urban operating environment for users to conduct live/virtual/constructive-gaming testing, training and evaluation.

JEFFERSON PROVING GROUND
AIR-GROUND RANGE COMPLEX

Since 1998, this range has played a significant role in many aspects of Air and Army training. Most recently, the UAS/UAV community has come to value its launch and recovery capabilities, as well as its potential for pursuit of payloads which require testing in air-to-ground strikes.

- Strafe targets
- Rocket targets
- Laser capabilities
- Day and night operations for manned and unmanned activity
- Restricted airspace for unmanned flight training

UAS operators can take off from the range, gain altitude, and fly into Muscatatuck airspace.

CYBERTROPOLIS

A “live-fire range” capable of supporting live offensive and defensive operations, this well-integrated, cyber-physical environment is embedded in a real city that includes a physical metropolitan infrastructure.

IVY TECH CYBER ACADEMY AT MUSCATATUCK

Opened in the fall of 2018, the academy is a dynamic collaboration with the Indiana National Guard, the National Center for Complex Operations and Ivy Tech Community College. Students completing the 11-month, 60-credit hour program will earn industry-leading certifications and an associate of applied science degree from Ivy Tech-Columbus. During the accelerated 11-month program, students will participate in exclusive training and testing events, that include conducting offensive and defensive cyber operations.
The Crane Region is a national defense treasure—an ecosystem of researchers, engineers and technologists developing and testing the world’s most advanced warfighting systems. The region’s environment is truly a partnership of government, education and private enterprise with the ultimate goal of protecting the nation, as well as commercializing and licensing its intellectual property.
ECONOMY & WORKFORCE

- 199,871-person workforce
- 29,782 employed in manufacturing
- 4th highest concentration of STEM professionals (Martin County)
- 4.1% of the workforce is employed in the defense industry

BUSINESS ASSETS

The Battery Innovation Center (BIC) is a collaborative initiative designed to incorporate leadership from renowned universities, government agencies and commercial enterprises to focus on the rapid development, testing and commercialization of safe, reliable and lightweight energy storage systems for defense and commercial customers.

Purdue Research Foundation, WestGate Authority and Naval Surface Warfare Center Crane Division and others are partnering in Purdue@WestGate to support technology research, commercialization and job creation throughout southern Indiana.

The NSWC Crane Small Business Program creates and delivers small business options for the warfare center.

The NSWC Crane Technology Transfer (T2) Program seeks to license and collaborate with local individuals, companies and academic institutions for the purpose of transferring government protected innovations for commercialization.
DEFENSE PRESENCE

Naval Support Activity Crane is the third largest naval installation in the world by geographic size and is home to 14 military commands including:

CRANE ARMY AMMUNITION ACTIVITY

Safely receives, stores, ships, produces, renovates, and demilitarizes conventional ammunition, missiles and related components in support of Joint Force readiness.

NSWC CRANE

NSWC Crane is a naval laboratory and a field activity of Naval Sea Systems Command with mission areas in expeditionary warfare, strategic missions and electronic warfare.

CRANE WORKFORCE

- 4,500 employees
- 900+ contractors
- 72% of employees are STEM workers
- 600+ have masters degrees or higher
- 100+ have PhDs
- $406 million in total wages

EDUCATION

Educational Partnership Agreements

Naval Support Activity Crane’s educational partnership agreements allow students, faculty and researchers of partner schools to use NSA Crane as a lab for applied research in science, information technology, engineering, math, sustainability and other applied skills. Partner institutions include Indiana University, Purdue University, Notre Dame University, Rose-Hulman Institute of Technology and the University of Southern Indiana.

Regional Educational Institutions

INDIANA UNIVERSITY

Considered one of America’s “Public Ivies,” IU Bloomington is a public research university with over 40,000 students. It’s the flagship institution of the Indiana University system.

NSU UNIVERSITY OF SOUTHERN INDIANA

Founded in 1965, USI enrolls 10,929 dual credit, undergraduate, graduate and doctoral students in more than 80 majors including engineering, business, health sciences and education.

VINCENNES UNIVERSITY

Vincennes University is Indiana’s oldest public institution of higher learning with workforce development initiatives that produce highly-educated, 21st century personnel.

Ivy Tech offers many STEM-related degree programs, from advanced manufacturing to cybersecurity.

UNIVERSITY OF EVANSVILLE

Ranked among the top small, private engineering schools by U.S. News & World Report, UE offers degrees in electrical, mechanical and civil engineering, as well as computer science, computer engineering and software engineering.
French Lick
Home to two AAA Four-Diamond historic hotels, The Pete Dye and The Donald Ross golf courses, spas, Vegas-style casinos, award-winning fine dining, and expansive meeting venues.

Monroe Lake
The state’s largest inland lake. There are 10,750 acres of water surface surrounded by several thousand acres of state and federally-owned forest lands. Boating, fishing, water-skiing, and swimming are available in numerous locations.

Patoka Lake
A fine example of lake ecology and Indiana’s 2nd largest reservoir. An 8,800-acre lake provides habitat for freshwater jellyfish and bald eagle nesting sites. River otters and osprey were reintroduced at Patoka by the DNR.

Hoosier National Forest
Indiana’s only National Forest spans 202,000 acres and over 260 miles of trails for hiking, mountain biking, or horseback riding.

140
Unique Restaurants
7th Fastest
Growing destination for wine and culinary enthusiasts in the nation
Midwest Living Magazine

10 local airports in the region

24x397
Easy drive to Indianapolis International Airport
- Recognized as the best airport in North America by the Airports Council International for eight years
- 6th largest cargo facility worldwide
- 2nd largest FedEx hub worldwide
- Serves 8 million passengers per year with nonstop flights to major cities on the coasts, south and southwest
- First year-round nonstop transatlantic flight to Paris started in 2018

10 local airports in the region

Rail
Uplands features major Class I tracks from CSX and Norfolk Southern, as well as regional lines.

Indiana University
One of the world’s most innovative universities, with a nationally-recognized Division I athletics and world-class opera, theater, ballet, music and museums.
DEFENSE INDUSTRY ASSISTANCE

Radius Indiana
radiusindiana.com
Crane Army Ammunition Activity is a key component of the U.S. Army’s force projection capability. Crane Army supports the Joint Warfighter’s readiness by receiving, producing, renovating, storing, surveilling, distributing and demilitarizing conventional munitions, pyrotechnics and countermeasure flares.

**ECONOMIC IMPACT**

- **Employs** 800 civilian workers
- **Payroll** $68 million
- **Operating Budget** $148 million
AMMUNITION READINESS

Crane Army’s mission is to store, ship, produce, renovate, and demilitarize conventional ammunition, missiles, and related components.

Storing approximately 25% of the Department of Defense’s conventional munitions, with a value close to $10 billion, Crane Army is the Army’s second largest ammunition depot in the world.

FACILITIES

51,000 acres—80% of NSA Crane
209 production buildings
72,000 square-foot machine shop
1,800 storage buildings for both explosive and inert ammunition

MUNITIONS CAPABILITIES

- Production/Renovation
- Storage
- Quality Control
- Inspection Services
- Quality Oversight
- Chemistry Lab Testing
- Destructive Testing
- Demilitarization
- Machine Shop
- Engineering
- Logistics Support
- Container Repair

QUALITY

99% on-time delivery rate
Lean Six Sigma—Full-time staff specialists focus on eliminating waste and improving quality

BUSINESS DEVELOPMENT

Public-Private Partnerships

Through public-private partnerships, Crane Army works with private industry to provide munitions to the Warfighter when and where they are needed. Crane Army augments private industry capabilities and provides receipt, storage, handling and demilitarization of energetic materials.

Current programs between government and private sector companies include:

- Bulk Yellow-D Conversion
- White Phosphorous Rework
- Ammunition
- Logistics Support
Combating our nation’s greatest threats, NSWC Crane is the indispensable mission expert, leveraging a deep technical heritage to deliver solutions in expeditionary warfare, strategic missions and electronic warfare through innovation and strategic partnerships.

**ECONOMIC IMPACT**

- **Employs** 3,421
- **$308.6 million** in salaries
- **$158.1 million** in benefits
- **$1.393 billion** contracts awarded
- **$247.5 million** contracts for work performed in Indiana
As the “force behind the fleet,” NSWC Crane is:

- The Navy’s primary organic field activity for full lifecycle leadership in strategic deterrence.
- A national leader in electronic warfare, providing full lifecycle support of multi-domain, multi-spectral EW systems.
- A national leader in special operations weapons, sensor integration, and weaponry for the expeditionary warfighter.
- A provider of affordable, innovative solutions necessary to defend our country and deter aggression to Naval, DoD and national customers.

It does this through:

- Strategic Partnerships
- Community Relationships
- Innovation Ecosystem
- School Partnerships
- Acquisition Hub

HIGHLY-EDUCATED WORKFORCE

- Bachelor’s degrees: 1,595
- Master’s degrees: 616
- Ph.D.s: 102

INTELLECTUAL PROPERTY

- Patents issued: 347
- Active Technology Transfer Agreements: 197
- Active Cooperative Research and Development Agreements: 68
- Portfolio for public commercialization and licensing: 552

It does this through:

- Strategic Partnerships
- Community Relationships
- Innovation Ecosystem
- School Partnerships
- Acquisition Hub

NSWC CRANE SUCCESS STORIES

2009

Implemented cost-effective upgrades to existing night vision goggles for Naval Expeditionary Combat Command warfighters using wide field-of-view, high-resolution technology.

2017

Developed a Technology Demonstrator for an electric-drive, high-speed, side-by-side ATV with a reduced noise signature to give warfighters a silent, tactical advantage.

2017

Designed the Drone Integrated Acquisition Tracker (DIAT), capable of detecting and tracking small unmanned aircraft systems (UAS). Using an array of antennas, the DIAT can acquire a line of bearing and track the UAS as well as intercept and record video feeds from the craft.
The Indiana National Guard generates, sustains and employs fully-manned, equipped, trained and expertly led units in order to defend, protect and secure our communities, state and nation. It also provides a premier training, testing and force-generating environment.
# Indiana National Guard

## Footprint

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soldiers, Airmen, and Civilians</td>
<td>14,050</td>
</tr>
<tr>
<td>Army National Guardsmen</td>
<td>11,723</td>
</tr>
<tr>
<td>Air National Guardsmen</td>
<td>1,813</td>
</tr>
<tr>
<td>State Employees and Technicians</td>
<td>510</td>
</tr>
<tr>
<td>Indiana Residents</td>
<td>93.1%</td>
</tr>
</tbody>
</table>

## Deployed

- Approximately 2,200 soldiers and airmen deployed or to be deployed to six different combatant commands.

## Economic Footprint

- **2017 Economic Effect**: $300.7 million in Indiana National Guard Compensation
- **2017 Appropriated Funding**: $530.7 million
- **2017 Appropriated Funding**: $576.6 million
55 counties with an Indiana National Guard presence.

6.5 million square feet of armories and maintenance facilities.

2 Air National Guard sites: Fort Wayne and Terre Haute.

1,333 acres dedicated to aviation.

36,463/4 acres and counties for the Atterbury-Muscatatuck operation including the state-of-the-art urban training center.

State HQ Site
Air Guard Bases
Maneuver Training Centers
Army Aviation Facilities
Armories
Maintenance Shops
Proposed New Facility
COMMANDS

Joint Forces Headquarters (JFHQ)

Based in Indianapolis, JFHQ provides command and control for all National Guard forces in Indiana. The JFHQ coordinates any additional support required, such as mobilization of extra forces or providing logistical support.

122nd Fighter Wing

Based at Fort Wayne International Airport, the Blacksnakes fly the A-10 Thunderbolt II, as well as provide additional resources, such as engineering and security, to combatant commanders or in support of domestic operations.

181st Intelligence Wing

Based at Hulman Field Air National Guard Base in Terre Haute, the 181st Intelligence Wing processes, analyzes and disseminates surveillance and reconnaissance data collected by unmanned aerial vehicles in various areas around the globe.

Atterbury-Muscatatuck

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The enterprise is comprised of:

- Atterbury-Muscatatuck Center for Complex Operations
- Muscatatuck Urban Training Center
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- Subterranean Capabilities (Tunnels)
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Due to its location and unique design, Atterbury-Muscatatuck offers a diverse portfolio of capabilities, services and programs. It also draws on the strength of the military, government agencies, universities and private partnerships to ensure unparalleled training and developmental testing experiences.

81st Troop Command

Based at Hulman, its primary responsibility is to prepare and assist local agencies in domestic/homeland security operations.

38th Infantry Division

Headquartered in Indianapolis, the 38th ID is prepared to deploy and conduct unified land operations for combatant commanders, as well as to respond to any domestic crisis.
DEFENSE INDUSTRY ASSISTANCE

Indiana Office of Defense Development

in.gov/iodd

Indiana
A State that Works

BESTINDEFENSE.com